

Virginia Emergency Operations Center (VEOC) Virginia Emergency Support Team (VEST)

VEST COVID-19 Response 2021
Situation Report # 1
February 19, 2021

Summary

On March 12, 2020 Governor Northam declared a State of Emergency in response to the COVID-19 pandemic. Unified Command continues to monitor and respond to all aspects of the response including public health surveillance and guidance, healthcare coordination, vaccination, and community mitigation. On February 3, 2021 the VEST integrated with Unified Command to support and bolster the response with a specific focus on vaccine distribution operations.

As of February 19, 2021 there have been 559,930 cases and 7,098 fatalities, and 1,513,373 vaccine doses administered in total. This includes 1,092,799 people vaccinated with their first dose, 420,574 receiving 2nd dose (fully vaccinated), and 42,131 new doses administered in the last reporting period (as of 1700 February 18, 2021).



VEST/VEOC

- Emergency Declaration? Yes, COVID19
- VEOC Status: Orange (Partial Activation with ESF Support)
- Incident Management Assistance Team IMAT: Deployed Yes in VEOC
- Liaison Officers (LNOs) Deployed: Supporting Regions Virtually
- Commonwealth of Virginia Incident Management Team COV IMT: Supporting Vaccination Taskforce

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State Actions & Updates from the week of February 14- 19, 2021:

Joint Information Center – Summary Report as of 2/19/21

Source	Total Calls for February 2021	Total Calls since March 2020
2-1-1 Public Inquiry Line	5,680 <i>*as of 2/14</i>	172,184 (includes phone, email and chat)
Health District Call Centers	19,961	192,265
Statewide Call Center	59,546 <i>*as of 2/17</i>	59,546
Total	85,187	423,995
JIC Mailbox	6,000+	Total Inquiries since 3/17/2020

Health Equity:

- Continued its collaboration with the VCU Wilder School.
- Collaborated with the Commonwealth's Chief Data Officer, Carlos Rivero on remedies to collect race and ethnicity data, including drafting a statewide language encouraging Virginians to self-report race/ethnicity data and health care providers to request this information.
- Provided support and guidance in the creation of the common registration system with Carlos Rivero and VDH and Vaccinate Virginia call-in center with the Deloitte Team.
- Provided Deloitte with a synthesized list of Virginia SWAM vendors to subcontract with in the stand-up of the statewide call in center.
- Supported the Secretary of Education in addressing equity concerns with the return to in-person schooling. Provided data analysis of the most vulnerable school districts who will need the greatest amount of support, attention, and financial resources.
- Worked with Deloitte Health360 Team to amend vaccine allocation algorithm to maximize equity and ensure access by vulnerable populations at elevated COVID-19 risk.
- Drafted language for the definition of faith leader for Dr. Forlano on Wednesday, February 17, 2021.
- Reviewed Black History Month and Previewed Women's History Month Creative developed by Greene Street on Wednesday, February 17, 2021.
- Presented at the Governor's Summit on Equitable Collaboration highlighting the work of the ELT and the HEWG in a breakout session entitled "Embedding Equity in Emergency Disaster Communications- COVID-19 Response on Wednesday, February 17, 2021.
- Participated in interstate dialogue: State Leadership Meeting: Early Lessons Learned and Promising Practices for COVID-19 Vaccine Distribution on Thursday, February 18, 2021.

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- Participated in the COVID-19 COVID Funding Steering Committee meeting on Thursday, February 18, 2021.
- Spoke with Rebecca Dial to provide feedback on the equity-related Initiatives included proposed in the supplement of the Immunization Grant funding stream on Friday, February 19, 2021.
- The full Health Equity Working Group will convene next Tuesday, February 23, 2021 at 10am.

Access & Functional Needs:

See VEST Updates Section under ESF 6

Intergovernmental Affairs:

A [public information toolkit](#) is available to assist local health districts, localities, and community partners with graphics, talking points, frequently asked questions, and other materials. For State and Local partner updates [subscribe to the Partner Update](#).

Logistics:

See VEST Updates Section under ESF 7

Operations:

Updates from VDH Workgroups:

Acute Care/ Hospital Capacity	<ul style="list-style-type: none"> - Healthcare Coalitions continue to distribute PPE to their coalition members (hospital LTC facilities, etc.) in response and support of COVID-19 - Healthcare Coalition, with hospitals, continue to assess regional fatality management resources and capabilities
Community Mitigation	<ul style="list-style-type: none"> -Working with the Department of Education and gathering stakeholder input to update the K-12 guidance to reflect the new CDC guidance. VDH’s metrics and thresholds used by schools to determine community transmission will also be adjusted to match the new CDC methodology -Defining new extended executive order language to incorporate revisions from Governor’s Office
Containment	<ul style="list-style-type: none"> -Completed Containment 2.0 plan for revitalization of case investigation and contact tracing program -Completed Variants Testing Plan which will be presented to LHDs 2/19 -Completed first listening session with local and regional jail Sheriffs -Partnering with UVA modeling team on CI/CT effectiveness study -Communication plan for variants to be completed by 2/26
Monoclonal Antibodies (mAb) Utilization	<ul style="list-style-type: none"> -Drafting clinician letter from VDH supporting the use of mAb -Evaluating courses of action for creating nurse rapid response team to support mAb infusion -Determining resource classification categories and layout for mAb resources on VDH external website
Testing	<ul style="list-style-type: none"> -Developing strategy/guidance for testing in K-12 schools; met with Department of Education to collaborate on strategy and discuss potential opportunities to pilot screening testing in schools

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	-Assessed level of effort to support HHS/CDC-led testing for variants in Virginia and declined opportunity in favor of directing resources toward a more scalable and efficient surge testing model
Vaccination	-All health districts are currently in Phase 1b -Total weekly allocation for Moderna first doses is up to ~82,000 -Total weekly allocation for Pfizer first doses is up to ~64,000 -Additional allocations from the federal government to pharmacies have begun to arrive
Workforce Capacity/ MRC Program Support	-Focused on processing MRC volunteer applications, verifying volunteer requirements are met, and upgrading volunteers from non-deployable status to deployable status -Enhanced MRC reporting capability by developing a report that counts the number of vaccinators available in each MRC district

Long Term Care Facilities Taskforce

Operational Update

Infrastructure strengthening actions in process:

- [Recruiting](#) regional infection preventionists (IPs) for Northern, Northwest, and Eastern regions

New resources:

- CDC updated [guidance](#) on return-to-work criteria for HCP with COVID-19
- CDC updated [guidance](#) on discontinuation of TBP for LTCF residents with COVID-19
- CDC updated [strategies](#) to mitigate HCP staffing shortages
- CDC updated [guidance](#) for risk assessment and work restrictions for HCP
- VDH posted [Positive Behavioral Control Checklist for Long-Term Care Facility Staff Interacting with Residents with Cognitive and Emotional Challenges](#)

Programmatic Highlight: LTCF COVID-19 Vaccination Update

- As part of the Federal Pharmacy Partnership Program, [210,600 doses](#) of the COVID-19 vaccine have been administered in Virginia LTCFs as of 2/16/2021
- [Walgreens](#) has administered 28,839 doses in SNFs and 24,211 doses in ALFs/other LTCFs as of 2/15/2021
 - Walgreens has completed all first vaccination clinics and 96% of second vaccination clinics for SNFs
 - Walgreens has completed all first clinics and 46% of second clinics for ALFs/other LTCFs
- [CVS](#) has administered 71,398 doses in SNFs and 53,046 doses in ALFs/other LTCFs as of 2/16/2021
 - CVS has completed all first and second vaccination clinics for SNFs
 - CVS has completed 96% of first clinics and 46% of second clinics for ALFs/other LTCFs
- CVS and Walgreens have started conducting third/final clinics in LTCFs as part of this program
 - VDH is making plans to provide additional vaccine as needed after third clinics have been completed

For additional information, please visit the [LTC Task Force Page](#)

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Finance/ Recovery:

Please post to WebEOC COVID19 incident with resource requests and add any cost estimations as applicable.

Regional Actions (VDH, VDEM and RHC)

- 136 Locally Declared Emergencies
- 52 Local EOCs Open

COVID-19 Vaccine Updates for LHD

- **New: McKesson Shipment Update**
 - Beginning with orders approved on Saturday, February 20, vaccine shipments to providers will be preceded by two emails from McKesson:
 - An order acknowledgment email that is sent once the order has been received into the McKesson system (NEW)
 - An advance shipment email that is sent once the order has shipped from the McKesson depot and contains the carrier tracking details
 - Both emails will be sent to the provider (facility) level email address that is transmitted with the order in VTrckS.
 - Both of these emails will be sent from: CDCNotifications@mckesson.com (Note: This is a NEW email address for emails from McKesson. Health districts and providers should whitelist this address so that the emails are not blocked. Please do not send correspondence to this mailbox as it is not monitored for incoming emails.
 - If you have questions, please contact McKesson Specialty Customer Care at (833) 343-2703, Monday – Friday, 8 a.m. - 8 p.m. ET or COVIDVaccineSupport@McKesson.com.
- **New: Selected Adverse Events Reported after COVID-19 Vaccination**
 - Results from monitoring efforts are reassuring. Some people have no side effects. Many people have reported only mild side effects after COVID-19 vaccination. To date, VAERS has not detected patterns in cause of death that would indicate a safety problem with COVID-19 vaccines.
- **New: COVID-19 Vaccine Effectiveness Research**
 - CDC has released a summary table which provides descriptions of planned vaccine effectiveness evaluations they are conducting with partners. Table includes the research outcome, evaluation population, evaluation design, participating sites, and, where relevant, links to protocols that detail the evaluation designs may be found below.
- **Updated: COVID-19 Vaccination for People Experiencing Homelessness: Frequently Asked Questions**
 - Updated information includes when COVID-19 vaccine will be available for people experiencing homelessness, continued use of COVID-19 protection measures and additional questions about communication strategies, vaccination appointments, data and documentation, and hepatitis A vaccine coadministration.

VDH/Virginia Updates:

- **New: Virginia Statewide Pre-Registration System**
- **New: 2/16/21 Press Release: FEMA Deploys Response Team to Virginia to Support COVID-19 Vaccinations**

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- FEMA Region 3 has deployed an Incident Management Assistance Team – Advance (IMAT-A) team to support vaccine efforts in the Commonwealth of Virginia. Additionally, FEMA is providing funding through their Public Assistance program for an existing site in Arlington County with a capacity of 1,000 vaccines per day.
- **New:** 2/18/21 Press Release: [Winter Weather in United States, Virginia Impacts Vaccine Delivery - Second major winter storm to hit Commonwealth on Thursday into Friday](#)
- **New:** February 17 LHD Vaccine Operations Meeting and Fireside Chat [recordings and meeting notes](#) (Attached)
- **Updated:** [Vaccination FAQs](#)
 - New sections (Vaccine Information Center, after receiving the first dose and after being fully vaccinated) were added.
- **Updated:** [CDC Enrolled COVID-19 Vaccine Providers and State Pharmacy Partners by Health District](#)
- **New:** [Directory of Home Health Agencies by Health District](#)

Upcoming Events:

- **February 19, 11am-12:30pm:** COVID-19 Update with Local Health Districts and VDH Central Office
- **February 22 - 24:** [CDC COVID-19 Vaccine National Forum](#)
- **February 24, 9am:** [LHD Vaccine Operations Call](#)
- **February 24, 10am:** [LHD Vaccine Fireside Chat](#)
- **February 24, 1 pm:** [CDC Foundation Webinar: COVID-19 Response Updates and Resources from CDC and the Ad Council](#)
- **February 26, 9 am - 5:30 pm:** [FDA's Vaccines and Related Biological Products Advisory Committee Meeting to discuss Emergency Use Authorization of the Janssen Biotech Inc. COVID-19 Vaccine in persons 18 years or older](#)

Reminders:

- **Please report all vaccination events your LHD has scheduled during the week of Monday, 2/22/21 - Sunday, 2/28/21 using the [COVID-19 Vaccination Event Notification Form](#) by noon on Friday, 2/19/21.**
- If you have not yet received your Pfizer Ancillary Kits for this week, please call (833-272-6634) or email (SNSSupport@McKesson.com) McKesson MedSurge directly with the order details.

VDEM Regional Update – COVIMT Report from 2/17-2/19

Region I – Donna Pletch (VDEM - CRC)

Richmond International Raceway - Jeremy Falkenau (VDOF)

- Conducted a Site visit to this location on 17FEB2021, and completed the subsequent Survey 123.

Virginia State University CVC – Heather Dowling (VDOF)

- There will be another site visit to this site next week to look at some mobile medical units which they may have available.
- Working with VDEM Region 1, Donna Pletch, about the renewed interest in this location as a result of data from the Health Equity Survey.

Old Ukrops off of Ironbridge Rd. (Chesterfield)

- There is an expected shift in personnel to this location in the near future.

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Other Region 1 Items of note:

- Jeremy Falkenau: Currently working on the Survey for the Arthur Ashe site.
- Working with Sherry Laffoon with VDEM and Chesterfield County EM and the HD about the site at the local Fairgrounds being stood down and moving to the site located at the old Ukrops located at Ironbridge Rd. Had a good conversation with the Chesterfield County Administrator about which demographics this will impact and be the most beneficial for.
- No other items of note for Region 1.

Region II – Mark Stone (VDEM - CRC)

Shenandoah University Center CVC – Chad Stover (VDOF)

- Nothing significant to report.

Meadow Event Park CVC – Kevin Dodson (VDOF)

- Nothing significant to report.

Other Region 2 Items of note:

- No other items of note for Region 2.

Region III – Gene Stewart (VDEM - CRC)

Rockingham County Fairgrounds CVC – Chad Stover (VDOF)

- Site survey was updated on 12FEB2021.

James Madison University Convocation Center CVC – Chad Stover (VDOF)

- Nothing significant to report.

Harrisonburg High School – Chad Stover (VDOF)

- Nothing significant to report.

Farmville CVC – Pat Murphy (VDOF)

- Nothing significant to report.

Charlottesville K-mart Site – Jack Kauffman (VDOF)

- Nothing significant to report.

Other Region 3 Items of note:

- Chad Stover is the lead for the Transportation Plan, and is working with Pat Murphy, and Jack Kauffman.
- Site visits for this week were postponed in the region due to weather.
- Pat Murphy: Working with the CRC to develop transportation plans for potential locations in Mecklenburg, Buckingham, and Farmville in which Jack Kauffman, and Chad Stover will all be working in conjunction on. Going to South Boston on 17FEB2021, to look at some potential locations in that area.
- Jack Kauffman: Stated that he shared information in the Charlottesville area about other sites which may be able to provide for more throughput than what is already currently operating in this area.
- Pat Murphy stated: The ice storm affected this area with quite a few power outages which spans through multiple TFL areas of responsibility. Heading to Mecklenburg for two site visits on 18FEB2021 and one CVC site on 17FEB2021 in Halifax County, weather dependent in pursuit of potential future mass vaccine sites.

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Region IV – Tim Estes (VDEM - CRC)

SWVA Abingdon CVC – Chris Sullivan (VDOF)

- Nothing significant to report.

Other Region 4 Items of note:

- Chris Sullivan: Conducted a site visit to UVA Wise; stated that this is not a good location for a mass vaccination site. There are other potential sites within the area.
- No other items of note for Region 4.

Region V – Bruce Sterling (VDEM - CRC)

Virginia Beach Convention Center CVC – Scott Bachman (VDOF)

- Nothing significant to report.

Hampton Roads Convention Center – Stephen Jasenak (VDOF)

- Scott Backman reports: This location reported that they had low vaccination supplies last week. Only 600 persons vaccinated in two days, the location has hopes for more vaccines to arrive this week.

Other Region 5 Items of note:

- Stephen Jasenak: Potentially heading to Portsmouth 18FEB2021, with Scott Bachman to look at some more potential locations for the Health Equity plans.
- No other items of note for Region 5.

Region VI – Mike Guzo (VDEM - CRC)

Berglund Center CVC – Bill Sweeney (VDOF)

- The winter weather affected this site over the past weekend. Chain saw crews assisted with this location. Everyone is keeping an eye on the next ice storm from 17FEB to 18FEB2021.
- Staying in touch with local Emergency Managers to see where they can best assist with the current weather situation.

Other Region 6 Items of note:

- No other items of note for Region 6.

Region VII – Andy John (VDEM - CRC)

Victory Center Alexandria – Jordan Herring (VDOF)

- Had a site visit on 17FEB2021. This site is going to be a very good location. The site is massive. The estimations are that there can be about 65 vaccination stations and waiting rooms which can hold about 400 people with social distancing taken into consideration. The only thing needed at this time is vaccines. The survey is expected to be completed by the end of this week.

Northern Virginia Community College CVC – Jordan Herring (VDOF)

- This site visit was canceled due to weather, it was scheduled for 18FEB2021. With all the information on hand, may be able to submit the survey without the visit.

Jiffy Lube Live CVC – Jordan Herring (VDOF)

- The Survey was completed for this site on 10FEB2021.
- The completed Survey for this site is currently Not on File.

Bed, Bath, and Beyond – Prince William County/Manassas

- The Survey was completed for this site on 10FEB2021.

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- The completed Survey for this site is currently Not on File.

Other Region 7 Items of note:

- Initial request for a Federal Site in NCR has been denied by FEMA. Virginia, Washington D.C., and Maryland provided comment back to FEMA for further consideration.
- No other items of note for Region 7.

Weather Forecast

Eastern Virginia (NWS Wakefield):

Tonight: A slight chance of rain and snow before 7pm. Cloudy during the early evening, then gradual clearing, with a low around 26. North wind 7 to 9 mph. Chance of precipitation is 20%.

Tomorrow: Mostly sunny, with a high near 40. Northwest wind 7 to 11 mph.

Central Virginia (NWS Wakefield):

Tonight: Mostly clear, with a low around 21. Northwest wind 3 to 6 mph.

Tomorrow: Sunny, with a high near 34. Northwest wind 5 to 10 mph.

Northwest/Northern Virginia (NWS Baltimore, MD / Washington, D.C.):

Tonight: Partly cloudy, with a low around 20. Northwest wind around 8 mph, with gusts as high as 21 mph.

Tomorrow: Mostly sunny, with a high near 29. Northwest wind 8 to 14 mph, with gusts as high as 26 mph.

Southwest/West Central Virginia (NWS Blacksburg):

Tonight: Increasing clouds, with a low around 22. Northwest wind 10 to 13 mph, with gusts as high as 23 mph.

Tomorrow: Partly sunny, then gradually becoming sunny, with a high near 38. Northwest wind 13 to 16 mph.

Far Southwest (NWS Morristown)

Tonight: Partly cloudy, with a low around 17. Northwest wind around 5 mph.

Tomorrow: Sunny, with a high near 35. West wind 5 to 10 mph.

Additional Information and Resources

The Virginia Department of Health launched a Statewide Vaccine Pre-Registration System at vaccinate.virginia.gov to provide a unified and comprehensive process for people in Virginia to pre-register for the COVID-19 vaccine. This 'one-stop-shop' website allows individuals to pre-register online, check that they are pre-registered, and access additional information on Virginia's vaccination roll-out.

VDH Statewide Call Center number is 877-VAX-in-VA (877- 829-4682) Open 8 am to 8 pm

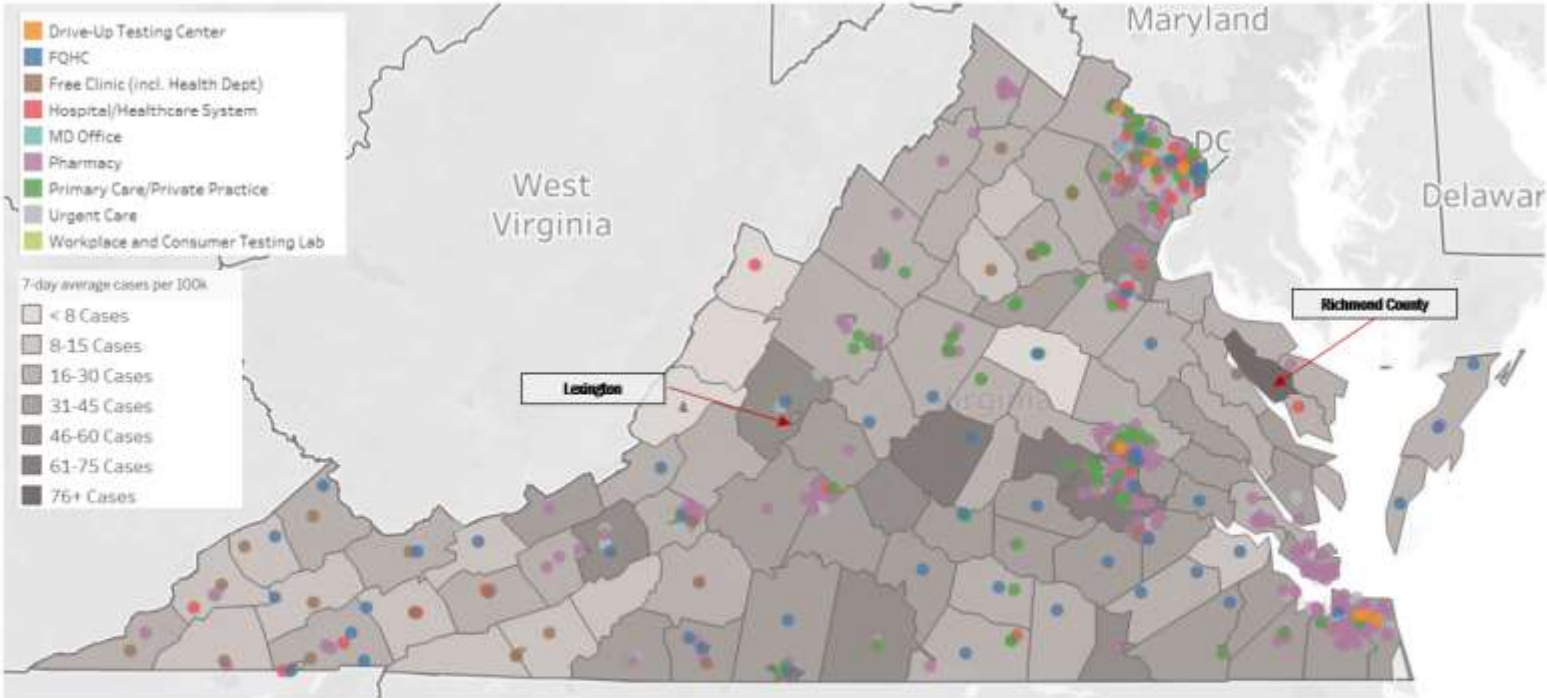
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VEST Updates

VDEM				
ESF 07 as of: 02/19/2021 16:58:04	Logistics Resource Support			
	Resources Deployed	Green: Normal Yellow: Minor Issues Red: Significant Issues	Multiple State Resources Engaged and Local Resources Engaged Statewide	Green
	Number of Missions	Green: Within State Capacity Yellow: Approaching State Capacity Red: Beyond State Capacity	Logistics is working on 2698 requests with varying stages of completion. Currently utilizing local, state, federal, and private sector resource capabilities.	Red
	VEOC IT Infrastructure	Green: Fully Functional Yellow: Minor / Moderate Impact Red: Impacting Operations		Green
	EMAC	Green: No Request(s) / Request(s) Filled Yellow: Resource(s) Requested Red: Unmet Need(s)		Green
Federal Actions/Requests for Assistance	Green: No Request(s) / Request(s) Filled Yellow: Resource(s) Requested Red: Unmet Need(s)	Pending discussion with FEMA on potential resource needs for vaccination efforts	Yellow	
ESF 17 as of: 02/19/2021 14:23:34	Volunteers and Donations			
	Volunteer Coordination	Green: Normal/Sharing information Yellow: Supporting Requests Red: Requesting National VOAD Support	ESF-17 is continuing to monitor donations and volunteer requests.	Green
	Donations Management	Green: Normal/Sharing information Yellow: Supporting Requests Red: Requesting National VOAD Support		Green
ESF 16 as of: 02/19/2021 14:35:00	Military Affairs			
	Personnel Deployment Level	Green: Demobilized / Normal Operations Yellow: Mobilized In Post Red: Requested / Unable to F	ESF-16 personnel on station ISO VDEM Plans / Operations. Tracking 1179 missions including 962 completed missions and 136 withdrawn/re-tasked missions.	Yellow
Mission Support	Green: In Base / Normal Operations Yellow: Supporting VEST Missions Red: Unable to Support Missions	ESF-16 ISO VDEM PLANS SECTION / Medical Support to VDH, DMA ISO VEST Plans, NC Missions include but are not limited to Commodity Distribution support, Mobile Test Site support, Cyber Security support (WEBEOC Steady State), Long Term Care Facility support and Planning support. Missions span multiple time periods and multiple regional areas.	Yellow	
Human Services Branch				
ESF 06 as of: 02/19/2021 12:17:55	Mass Care			
	Local Sheltering Operations	Green: None Yellow: Open, Needs Met Red: Open with Unmet Needs	FEMA Policy #104-009-18, FEMA Emergency Non-Congregate Sheltering During the COVID-19 Public Health Emergency v2 issued August 29, 2020	Green
	Emergency Assistance (SMS, STP, FAC)	Green: Closed Yellow: Open, Needs Met Red: Open with Unmet Needs	The SCRS Plan has been updated to include a congregate annex and non-congregate annex; SCRS ConOps for COVID completed, State Feeding Task Force active - yet meeting on an extended schedule; Waivers for many feeding/food security programs to meet growing needs and changes to delivery - some waivers ending; Food banks continuing efforts to meet expanded needs	Yellow
	Access & Functional Needs	Green: Closed Yellow: Open, Needs Met Red: Open with Unmet Needs	AFN Partners calls held monthly; working any AFN concerns through relevant Unified Command contacts	Yellow
Housing Referrals	Green: Closed Yellow: Open, Needs Met Red: Open and Operating with Unmet Needs	DHCD supporting non-congregate homeless sheltering need; non-congregate sheltering can be made available to the first responder workforce and reimbursable through FEMA Cat B	Yellow	
ESF 08 as of: 02/19/2021 12:46:26	Public Health			
	Fatality/Injury Management	Green: No Reported Fatalities Yellow: Fatalities and Injuries Reported Red: Mass Casualties		Yellow
	Hospitals	Green: No Reported Issues Yellow: Some Issues Red: Hospital Closed/Unavailable		Yellow
EMS Systems	Green: Normal Yellow: Delayed Response/Transport Unit Shortages Red: Request for State Assistance and EMS Strike Team/Task Force		Green	

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Testing Locations Map: 7-Day Average Daily New Cases Per 100k vs. Testing Locations updated 2/17/2021



Localities with High Daily New Cases Per 100k and Limited Permanent Testing Locations			
Locality	Local Health District	Daily New Cases Per 100k	Permanent Testing Sites (#)
Lexington	Central Shenandoah	221	VelocityCare - Lexington (1)
Richmond County	Three Rivers	85	0

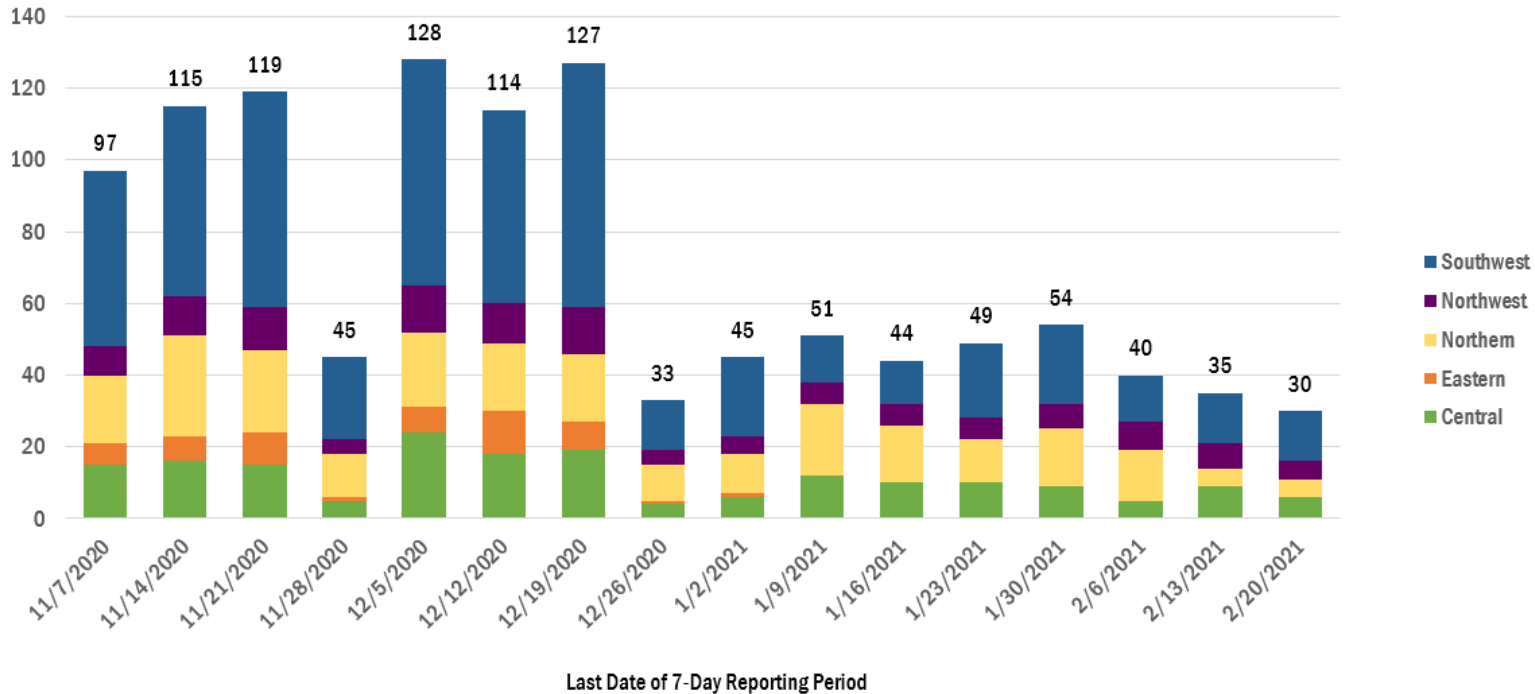
Data sources: Internal VDH, public pharmacy location data, Internal Testing Location Data, VDH Website (PublicUseDataset-Cases), NCHS 2018 Population Estimates

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Summary of Community Testing Events (CTE) updated 2/17/2021

Community Testing Events (CTE) are pop-up testing sites organized by the local health districts to offer COVID-19 testing to the local community. Data on CTEs are self-reported by the LHD through REDCap.

Community Testing Events by VDH Region



The number of events conducted per week has remained relatively consistent since January, but represents a decrease from the high number of CTEs conducted during the holidays. **For the seventh straight week, the Eastern Region has reported 0 events.**

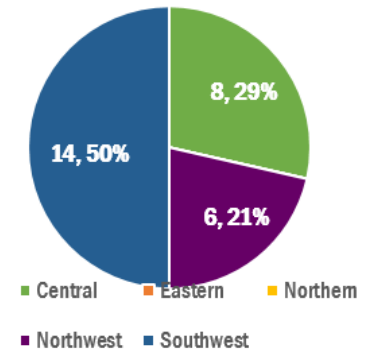
Upcoming CTEs

As of 2/17, 28 events have been reported for 2/21 - 2/27 across 3 VDH Regions: Southwest (14), Northwest (6), and Central (8).

Events Planned
28

Estimated Tests
2,585

Events by Region



Data source: REDCap. Numbers represent only Community Testing Events self-reported by LHDs to REDCap. LHDs may hold events that are unreported. Data reported Tuesday-Friday will be counted in the following week's SitRep.

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Master Meeting Schedule

	700	730	800	830	900	930	1000	1030	1100	1130	1200	1230	1300	1330	1400	1430	1500	1530	1600	1630	1700	1730	KEY
Monday			Testing Task Force			COVIMT Morning Briefing		Command & General Staff				JIC			Healthcare Coordination		Community Mitigation		Decision / Policy Forum	Secretary Brief		CVC Coordination Call	Governor/Cabinet
			Governor's Call w/ Unified Comma	COVIMT Ops Call	Cabinet Brief						FEMA All States Call	Finance Section Meeting				Tracing Team	Hiring Leadership Status Meeting					Call Center Steering Committee	VDH/VDEM Internal
Tuesday			YDH Agency Forum			COVIMT Morning Briefing		Command & General Staff				JIC	Yaccine Unit Planning Section		Vaccination Logistics							CVC Coordination Call	Finance
				COVIMT Ops Call		Yaccine Unit Leads			LOGS Buying Call			Hiring Team - Districts Update	Ops Section Leads		SME Communications Input Panel							Call Center Steering Committee	Logistics
Wednesday		Governor's Call w/ Unified	Testing Task Force			Provider Specific Workgroup (Governor's)		Fireside Chat w/ LHDs				JIC										CVC Coordination Call	Operations
			YDEM CRC call	COVIMT Ops Call	Cabinet Brief			Hiring Dashboard			FEMA All States Call	Finance Section Meeting	Data Unit									Call Center Steering Committee	Planning
Thursday						YDEM Forum		Command & General Staff		VEST Regional Sync Call	JIC	"AFN Partners Call"			Vaccination Logistics				Decision / Policy Forum	Secretary Brief		CVC Coordination Call	VEST
						COVIMT Ops Call			LOGS Buying Call		Testing Advisory Center	Yaccine Unit Planning Section	Ops Section Leads									Call Center Steering Committee	JIC
Friday		Governor call w/ YHHH and LHDs	Testing Task Force			Yaccine & Advisory Workgroup		Command & General Staff		FEMA All States Call	JIC											CVC Coordination Call	Other
			Partner State Agency and Org Briefing			COVIMT Ops Call				COVID Ops Branch brief to LHDs		Finance Section Meeting										Call Center Steering Committee	One-Time Call

Key
One-Time Call
"Every Other Week"

Prepared by: VEST Planning Section
Approved by: Michelle Oblinsky, VEST Chief